



THE CITY OF SAN DIEGO

## **Planning Department General Plan Work Program Quarterly Status Report September 2003**

On October 22, 2002, the City Council adopted the Strategic Framework Element and Action Plan. The General Plan work program, approved on February 12, 2003, by the City Council Land Use and Housing Committee (LU&H), is based upon priority actions identified in the City Council-Adopted Strategic Framework Action Plan to be accomplished by 2008. The General Plan Work Program Quarterly Status Report (Status Report) provides an overview of priority actions and the status of each.

Since adoption of the City of Villages strategy and implementation of the Action Plan, new communication tools have been developed to leverage limited Planning Department resources and help provide tipping points in the ongoing dialogue with stakeholders. One of those innovations is development of a consolidated mailing database which has allowed for extensive use of e-mailings. Another is, creation of our "From Controversy to Solution Series", quarterly public forums designed to engage the public in spirited dialogue on the controversial issues related to the General Plan. Presentations to community planning groups and other stakeholder organizations remains a core component of our outreach program. Other innovative actions being taken to involve the public in this important planning process are referenced throughout this Status Report. For a complete overview of the public outreach program and to find out how you can get involved, please visit our website at [www.sandiego.gov/cityofvillages](http://www.sandiego.gov/cityofvillages) or call the General Plan hotline at 619-235-5226.

### **1. Existing Conditions Data Collection**

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The Planning Department is collecting citywide existing conditions data in GIS (Geographic Information System) format that can be used for future analysis on various actions including:

- Updating the General Plan
- Amending or updating community plans
- Conducting environmental analysis
- Preparing a financing strategy for public facilities and infrastructure

The goal is to expand the existing database used by the City of San Diego (SanGIS) in order to centralize pertinent information and data critical to effective and comprehensive planning efforts. The Planning Department is collecting data from other city departments, reviewing community specific data with the appropriate community planning groups, and working with community groups to validate the accuracy of the data.

Uptown was selected as the test case for collecting and reviewing data. This effort is now complete, and final maps for Uptown were posted to the Planning Department website in July. Effectively managing existing resources, staff anticipates completing the Existing Conditions Data Collection effort in July 2004 in accordance with City Council Land Use and Housing Committee direction. A community by community schedule is available on the City's website: <http://www.sandiego.gov/planning/existing.shtml>

## **2. Pilot Village Program Implementation**

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The Pilot Village Program provides an opportunity to demonstrate how the village concept can be realized through the selection and construction of three Pilot Villages. It is a goal that this process will serve as a catalyst toward implementation of the City of Villages strategy around the City, and act as a model of possibility for every community in San Diego. This program is a critical component of the implementation program in part because it offers an opportunity to gain widespread public awareness of mixed use and higher density housing. The three sites will be selected as Pilot Villages. Successful village development will be challenging and will require the City to partner with communities, developers, and other agencies.

The City Council established the program along with Strategic Framework Element adoption on October 22, 2002. The initial application process occurred from December 2, 2002 to March 14, 2003. On May 21, 2003, Mayor Murphy and Councilmember Atkins announced the City Manager's recommendation that all seven pilot village applications move forward into the second phase of the selection process. Since the Manager's announcement, Planning, and Community and Economic Development staff have been meeting throughout the summer to provide assistance to the applicant teams with the second phase submittals. Community workshops were held in September for North Park, EMAT (Euclid Market Action Team), and San Ysidro. Second phase applications are due October 31, 2003 and will be presented at Planning Commission in January 2004. The City Council will select the pilot villages in February 2004.

A package of pilot village incentives was presented to the Land Use and Housing Committee on May 21, 2003, where LU&H unanimously voted in support of it. The package was presented to Planning Commission as an informational item on September 18, 2003 (See Planning Commission Report No. P-03-260) and will move forward to the full City Council for adoption in October/November 2003.

### 3. General Plan Update

The Strategic Framework Element is a new chapter of the General Plan. In order to implement this new element, all of the remaining General Plan elements must be updated, and a new Economic Prosperity Element prepared, to achieve internal consistency within the General Plan and to implement the City of Villages strategy. This will involve consolidating fourteen elements into eight. The update process will include coordination with various community and interest groups as well as other agencies and City departments. Due to limited staffing, work on the elements will be staggered. However, the goal is to bring forward all the elements for City Council consideration in November 2005 with one staff report supporting environmental analysis that looks at the elements comprehensively.

The following status reports briefly summarize the current efforts on the eight elements being updated.

#### 3.1 Conservation Element Status Report

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##### **Background**

The original *1979 Conservation Element* provided a framework for the planned management, preservation and use of natural resources, including land (landforms, beaches, shoreline, erosion, soil, and agricultural land), water (rivers, streams, lakes, reservoirs, oceans, bays, lagoons, fisheries, pollution), minerals (sand, gravel, salt), ecology (vegetation, wildlife, major habitats, endangered species, human threats), and air. In 1997, the City Council amended the *Conservation Element* and the *Open Space Element* to reflect the goals of the *Multiple Species Conservation Program*.

The new Conservation Element will further integrate resource protection, pollution prevention, efficient and sustainable land development, social equity, and environmental education.

##### **Key Issues**

- Resource protection
- Pollution prevention
- Energy independence
- Landform preservation and urban form
- Waste management
- Soil and mineral use and preservation
- Biodiversity
- Wetlands
- Storm water pollution prevention
- Water supply and quality
- Efficient and sustainable land development
- Social equity
- Environmental education

### **Status**

- An element outline has been developed and posted on the City's website for comment.
- Staff is researching conservation and issues and coordinating with other City Departments to develop a preliminary draft Conservation Element.
- At this point, the document mainly contains policies from the Strategic Framework Element and other recently adopted city policies. The next steps are to determine which policies are sufficient as is and which need to be more tailored to San Diego. New policy options need to be developed through a public review process.
- A broad contact list of interested individuals and organizations continues to be developed as a resource for providing input on the Conservation Element. This contact list currently provides input through an e-mail distribution on the various topics that will be addressed in the Conservation Element.
- Staff has sent two e-mails on Conservation topics to gain public input on four issue areas that have been identified as part of the Conservation Element.
- A forum on Conservation is scheduled for December 2003.

## **3.2 Economic Prosperity Element Status Report**

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### **Background**

The City's existing Industrial, Commercial and Redevelopment Elements from the 1979 General Plan will be updated and incorporated into the new Economic Prosperity Element which will contain coordinated and comprehensive economic prosperity goals, objectives and implementation measures. Since much of the employment land is built-out, the new element will focus efficient utilization of existing employment areas and that new infill employment and retail commercial growth should be located in the easily accessible Villages, Subregional Districts and Center City.

Economic trends will be updated based on current data. The importance of small business development and manufacturing will be discussed in terms of preserving and creating middle-income employment opportunities. A more direct link between education and the work force will be established with key policies and actions regarding workforce training, including the issue of digital inclusion.

### **Key Issues**

- Employment land use and availability - Intensification of employment uses and preservation of land for middle-income employment opportunities; collocation of employment and residential uses.

- Expansion and diversification of the employment base - Business development and the role of small businesses.
- Regional infrastructure - Regional collaboration to resolve regional growth issues and to meet economic prosperity goals.
- Equitable development - Middle income jobs, living wage or alternative legislation, gentrification and policies to mitigate its negative aspects.
- Education and workforce development - Schools as an integral part of our neighborhoods and equitable access to quality educational institutions.
- United States - Mexico Border - International coordination for border infrastructure, trade opportunities, and a bi-national village.

### **Status**

- Outline - An element outline has been developed and distributed at numerous public venues.
- Database - A database of community and interest group contacts for the economic prosperity element has been developed to enable staff to ask for input on issues.
- Community Outreach - Staff is visiting community planning groups regularly to keep them informed on the general plan update and invite participation in the process. A public forum on the Economic Prosperity Element was held in June, taped and is currently airing on TV 24. Staff is collaborating with the Science and Technology Commission to obtain industry input on economic challenges and solutions.
- Indicators - The Strategic Framework Element and Action Plan calls for economic indicators to be developed for the San Diego communities. Staff has researched indicator initiatives nationwide for best practices and data sources. A draft index of economic indicators was presented at a June forum and has since been revised and refined. Additional community indices, addressing such issues as social equity and smart growth, are in development and staff has coordinated with the Environmental Services on updating the Sustainable Community Program Indicators.
- Employment Lands - Preliminary scoping of existing development and development trends is underway to provide a framework for employment lands policy.
- Education and Workforce Development - Staff is contacting local education providers and agencies for background information to use in developing education related policies.

### **Implementation Efforts**

- Collocation and Conversion - Several projects in San Diego's industrial communities have applied for land-use changes that would allow residential development. Policies on industrial-residential collocation are being established as council policy that will eventually be incorporated into the economic prosperity element when it is adopted in 2005. Land Use and Housing Committee and Planning Commission workshops have been held on the topic and a draft council policy will be considered by the Land Use and Housing Committee this fall.
- Living Wage - Preliminary research on living wage ordinances is underway. Interested members of the community will be invited to participate in ad hoc meetings to develop the element's living wage policy.

- Community Impact Reports - The Strategic Framework Element Action Plan directs that the economic and fiscal impacts of major development projects should be considered in the decision-making process. Staff is coordinating with the Development Services Department and community planners to develop an informational report to assist communities and decision makers on these issues.
- Large Retail Establishment Regulations -A new ordinance will be considered at the end of the year which limits the size, the quantity of non-taxable items, and includes design guidelines is being drafted for large retail establishments. A Land Use and Housing workshop was held in July on this topic.

### **3.3 Housing Element and Housing Programs Status Report**

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#### **Background**

The Housing Element identifies and analyzes the City's housing needs, establishes reasonable goals, objectives and policies based on those needs, and sets forth a comprehensive five-year program to achieve the goals and objectives.

#### **Key Issues**

- Housing production
- Regulations and incentives
- Financing and revenues
- Infrastructure
- Housing demand vs. supply
- Accessibility

#### **Status:**

Planning Department staff will update the Housing Element with the objective of providing an adequate supply of housing to serve San Diegans of every economic level and demographic group. The Housing Element update was to begin in early 2003 with completion by spring 2004. Recently, SANDAG has requested that the State Department of Housing and Community Development grant a one year delay in the Housing Element update schedule for all jurisdictions in this region to allow the process of determining housing needs to proceed concurrently with SANDAG's Regional Comprehensive Planning process. This will delay work on some portions of the update until early 2004 and completion would be delayed until spring 2005.

#### **Implementation Efforts**

- Companion Unit Ordinance - The City Council adopted a revised companion unit ordinance on July 14, 2003 to conform with a new State law requiring that all cities in California allow ministerial review of companion unit development applications beginning on July 1, 2003

- Inclusionary Housing Ordinance - The City Council adopted an inclusionary housing ordinance on May 20, 2003. This citywide ordinance requires new housing developments of two or more units either build 10% of their units at specified affordability levels or pay an in lieu fee.
- Density Bonus Ordinance - State law pertaining to density bonus was recently modified to add a category for moderate income condominiums and to require cities to offer second incentives requested by applicants. No immediate plan exists to modify the City's density bonus regulations. However, staff is monitoring applications for density bonus and activity on this issue around the state to determine whether any revisions to the City's density bonus regulations will be necessary in the long term.
- Single Room Occupancy Ordinance - Housing Commission staff, with assistance from the Planning and Development Services Department and CCDC, is preparing revisions to the SRO ordinance to respond to recent changes in State law and case law. The revised ordinance will clarify which properties are SROs and modify conversion and relocation regulations. The goal is to mitigate the impact of loss of SROs and to promote the construction of new SROs and other small affordable units. A discussion of this issue was discussed September 17, 2003 at the Land Use and Housing Committee. (See Manager's Report No-03-187).
- Condominium Conversion Ordinance - At the direction of the Land Use and Housing Committee, the Planning Department, with assistance from the Housing Commission and Development Services Department has prepared recommendations for revised regulations on condominium conversions including application of an inclusionary requirement and relocation assistance for condominium conversions in some circumstances. Revised regulations were recommended by the Affordable Housing Task Force (AHTF). This issue has been considered by the Land Use and Housing Committee on September 17, 2003. (See Manager's Report No-03-186).
- Affordable Housing Task Force: This Task Force, which was formed at the request of City Council, has made recommendations on a wide range of issues ranging from options for financing affordable housing to improving the regulatory process to addressing tenant landlord issues. AHTF recommendations have been presented to the Housing Commission, Planning Commission and Land Use and Housing Committee. On September 3, 2003 the LU&H Committee made recommendations regarding some of the AHTF proposals and will consider others shortly. Council actions to adopt AHTF recommendations could result in requests for the Planning Department and Housing Commission to modify their work programs to implement the proposed actions.

### **3.4 Land Use Element Status Report**

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#### **Background**

State law identifies Land Use as a mandatory element in the General Plan. The current General Plan relies upon the forty plus community, subarea, specific, and precise plans to serve as the Land Use Element. The proposed Land Use Element will more fully establish and define the relationship between the General Plan and those community plans through a standardized format. It will provide policy guidance on how to write community plans to supplement citywide policies more appropriately located at the general plan level with community and neighborhood specific policy direction and implementation measures. The updated Land Use Element will also establish citywide land use recommendations to implement the City of Villages Strategy, identify land uses of citywide significance, and depict the citywide relationship between land use and all transportation systems. The updated element will also revise and incorporate all policies related to community plan amendments to address prioritization, and include criteria for those amendments that increase or add residential density. These new policies will assist the City in preserving the integrity of the General Plan and all community plans.

#### **Key Issues**

- Equitable development and environmental justice
- Regional policies to land use distribution and protection of unique resources and rural areas
- Noise policies
- Incorporation of a refined City of Villages Opportunity Areas Map Alternative development phasing proposal to address and update the Phased Development Areas System consistent with Proposition A (the 1985 Managed Growth Initiative).
- Update existing *Progress Guide and General Plan* Land Use Map

#### **Status**

- A list of community member and interest group contacts is being developed to enable staff to ask for input on issues.
- On October 22, 2003, Land Use and Housing, a committee of the City Council, will discuss the community plan amendment process and potential revisions to preserve the integrity of community plans.
- The preparation of existing conditions data bases are underway for each community plan area. This information will be used as a foundation study for the Land Use Element.
- Research is underway to determine how to best define the linkage between the General Plan and community plans.

### **3.5 Mobility Element Status Report**

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**Background:**

The proposed Mobility Element will replace the Transportation Element which was last updated in 1985. Comprehensive amendments to the element are needed to implement Strategic Framework Element core values for “walkable communities with tree-lined streets” and “a convenient, efficient, aesthetically pleasing, and multi-modal transportation system.” In addition, the new element will contain policy recommendations on how to implement the Regional Transportation Plan (RTP) in the City of San Diego. The RTP, adopted by the San Diego Association of Governments (SANDAG), is the San Diego region’s long-range plan for transportation. The RTP identifies projects and funding sources for implementation.

**Key Issues**

- Land use and transportation - Better integrate land use and transportation by focusing much of the City’s new growth within walking distance of transit services. Link the planned transportation network to the new Land Use Element (which will include the City of Villages Map). Support transit-oriented development and design.
- Walkable Communities - Design and retrofit our city so that walking is a safe, comfortable, and common form of transportation.
- Transit First - Support implementation of a transit system that is so attractive and convenient that transit will become the first choice of travel for many trips. Support expansion of service to areas on the City of Villages Map.
- Streets and freeways - Improve driving conditions and balance the needs of multiple users of the public right-of-way.
- Bicycling - Develop a safe and effective bikeway network that serves commuter and recreational riders and encourages more people to bicycle.
- Transportation Demand Management - Reduce peak period traffic congestion by promoting alternatives to driving alone. Optimize the performance of the street and freeway system without adding expensive new infrastructure.
- Intelligent Transportation Systems - Improve the efficiency and safety of the transportation system through traffic control, information dissemination, freeway lane management, emergency management systems, crash prevention and safety, and other means.
- Environmental quality - Recognize the broad environmental impacts from motor vehicle operations and infrastructure and seek to minimize those impacts.

- Parking management - Address parking supply and demand to meet the needs of multiple users, while reducing the amount of land devoted to the automobile. Develop innovative regulations and parking management programs. Consider parking facilities as part of the community infrastructure and develop community-specific solutions to parking problems.
- Environmental justice - Develop transportation policies and programs that result in the fair treatment of all people.
- Financing - Influence and prioritize the collection and use of transportation revenues.
- Monitoring - Develop new multi-modal measures of mobility.
- Airports, goods movement, freight, and noise - Sections to be updated.

### **Status**

- Two e-mails have been sent out to the Mobility Element Interest List soliciting comment on draft sections of the Element.
- An open public meeting to discuss mobility issues was held on Sept. 15, 2003.
- A community forum on mobility has been scheduled for September 25, 2003.
- A joint workshop of the Land Use and Housing Committee and the Planning Commission has been scheduled for October 22, 2003.
- An element outline has been developed and posted on the City's website for comment.
- Ongoing collaboration with SANDAG on the Regional Transportation Plan, Congestion Management Program, and other mobility issues has occurred.

## **3.6 Public Facilities, Services, and Safety Element Status Report**

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### **Background**

The Public Facilities, Services, and Safety Element addresses those facilities and services that are publicly managed and which have a direct influence on the location of land uses. These include schools, libraries, police, fire, water, sanitation, and flood control. The revised Element will focus on the establishment of citywide priorities in providing facilities.

It will further provide guidance for the Community Plan Facilities Elements, establishing facilities standards that are flexible yet able to produce an equivalent level of service. The Element will also identify financing options for the facilities needed to serve village development, including private investment. It will further include policies to maintain service levels as the population grows.

The existing Element, adopted in 1979, emphasized the importance of timely development of facilities and services so as not to impact the capacity and ability of the City to provide the service. Findings in the 1979 Element did not, however, anticipate the severe infrastructure financing constraints that have developed over the last two decades, beginning with voter-adopted property tax restrictions.

These fiscal constraints have impacted all California cities, yet San Diego utilizes fewer general revenue sources than most other medium and large cities in the State. Therefore, in addition to the goal of State-local fiscal reform that could benefit the City, alternative methods of financing public facilities will be addressed as identified by the Strategic Framework Element and through the plan update process.

### **Key Issues**

- Reflect the adopted Strategic Framework Element recommendations on key policies in order to address the phasing of new development and the preparation of public facilities plans;
- Implement the City of Villages strategy through prioritization of citywide and community facility needs;
- Incorporate public amenities into village projects
- Encourage the use of shared resources; and
- Identify user fee and taxation measures similar to those used by peer cities within the State to provide needed facilities such as parks, libraries, fire stations, and local street/pedestrian improvements and amenities including those that facilitate transit use.

### **Status**

Various facilities financing measures were studied and reported on by an independent municipal financial advisor during preparation of the Strategic Framework; based on this study a list of potential options was prepared by the Strategic Framework Citizen Finance Subcommittee in 2002. An outline of topic areas has also been prepared regarding the organization of an updated public facilities element.

## **3.7 Recreation Element Status Report**

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### **Background**

The existing Recreation Element provides a framework for a comprehensive public recreation system. It contains recommendations for: population-based centers, resource-based parks, other recreational accommodations, and class/programs/activities. The existing element emphasizes the combination of land, facilities, and staff services as vital elements for a constructive and enjoyable use of leisure time. It recognizes that recreation land may be difficult to acquire in the already developed parts of the city and states that “an idea balance of recreational opportunities cannot be achieved through just city-wide application of numerical standards for physical facilities. These standards are important, however, they should be used with discretion rather than mechanically.” Most of the recommendations in the existing Recreation Element are still valid; others require editing and/or updating.

Many of the policies will be taken directly from the Strategic Framework Element

and Action Plan, or from the existing Recreation Element. A comprehensive update of the element will include the drafting of new policies and strategies to address the acquisition, design and development of new parks and recreational resources. Planning and Park and Recreation staff will work with a consultant to develop a Park and Recreation Master plan to supplement and implement Recreation Element policies with detailed information about park and recreation inventories, conditions, and linkages, and acquisition and development strategies.

### **Key Issues**

- Recreation opportunities and access - Opportunities for and multi-modal accessibility to active and passive recreation including but not limited to: neighborhood/community/regional parks, structures within park and recreational areas, public plazas, pocket parks, urban trails, linear parks, joint use facilities, and beaches.
- Community diversity - How park and recreation resources can be tailored to meet the needs and desires of the City's unique communities and neighborhoods.
- Joint use - Joint use opportunities between schools, parks, libraries, childcare facilities, and other public facilities and services.
- Open space recreation - Open space and urban trails as outdoor recreation.
- Park guidelines - Discussion of population and accessibility based park and recreation guidelines.
- Park and Recreation Master Plan - Supplemental document to the Recreation Element policies containing detailed information about our park and recreation inventories, conditions, and linkages. The master plan will also provide a detailed implementation strategy to address and remedy deficiencies.

### **Status**

- Work on the Recreation Element has not begun in an official capacity at this time due to staffing resources. An outline of topic and policy areas, however, is available for review and comment.
- The ongoing Existing Conditions Data Collection (ECDC) effort is inventorying the existing park, open space, and recreation centers in the City.
- On June 4, 2003, Land Use and Housing, a committee of the City Council, voted to support the preparation of a Park and Recreation Master Plan. The ECDC will serve as a background study for the master plan. The Park and Recreation Department is in the process of seeking funds for a Park Master Plan.

## **3.8 Urban Design Element Status Report**

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### **Background**

The existing Urban Design Element provides direction citywide for design of public and private development, circulation, infrastructure, and natural and open spaces. It

contains many of the policies addressed in the Strategic Framework Element such as recognizing the significance of the natural topography, directing density to compact, urban areas, promoting mixed-use and “green” construction, integrating new development into the existing neighborhood character and encouraging multimodal transportation with pedestrian, bike and transit facilities. Many of these recommendations are still valid, however the language will need to be updated to reflect the current status of the City as one which has nearly completed build-out and where new development will be focused in mixed-use villages functioning as community centers. Transit-oriented design, planning for pedestrians, and mixed-use development will need significantly more detail to respond to the high significance that Strategic Framework core values place on these issues.

### **Key Issues**

- Urban form and the natural environment - Analysis of existing urban growth patterns, preservation of the natural base, scenic views and public view corridors; protection of natural areas and the development of public open space and trail systems; efficient land development that conserves natural resources and the shoreline.
- Urban infill development - creating neighborhoods - Preservation of neighborhood character, continuity, and identity; public safety through defensible space design; diverse architecture that complements the surrounding neighborhood; integration of public facilities, public and civic uses, open space to existing neighborhoods; creation of neighborhood identity, themes and landmarks; design policies for the regional center, subregional districts, urban and neighborhood villages, and transit corridors.
- Street design - Design of street systems for maximum interconnectivity and streetscapes which enhance the pedestrian and bike experience, increase safety and accessibility; design of transit systems design to enhance visual clarity through signage lighting, and stop designs; route clarity and visual enhancements on freeways and major thoroughfares.
- Arts and culture - Integrate arts and cultural resources into neighborhoods; incorporate historic character and artifacts into new development; support neighborhood festivals and celebrations.
- Historic resources - Focusing redevelopment away from historic areas and preservation of historic and prehistoric resources.

### **Status**

- The existing conditions reports being prepared for each community are identifying public view corridors.
- Stakeholder groups and potential ad hoc committee participants for the various issue areas are being identified for public input purposes.

## **4. Community Plan Amendment Process**

Amendment Process - Revise the community plan amendment initiation and approval process to implement recommendations raised by the Planning Commission and City Council during the Strategic Framework hearing process that include: developing criteria for community plan amendments that propose an increase in residential density; ensuring that

appropriate zoning is applied to implement the community plans; and preserving the integrity of community plans. A discussion of the amendment process will take place in a joint Land Use and Housing/Planning Commission Workshop on October 22, 2003.

Priorities - Update existing criteria for prioritizing community plan amendments and updates to reflect policies in the Strategic Framework Element. Criteria to consider include: facilities needs, housing needs, the age of the community plan, the existence of important village opportunity areas, the degree of development pressure in a community, and community interest among other factors. Priorities will ultimately be decided by the City Council. A discussion of a prioritization system and capacity for updating community plans with existing staff resources will be discussed with Land Use and Housing in early 2004.

## **5. Financing Strategy**

A Financing Strategy for public facilities must be developed to continue progress toward ultimately securing additional funding to remedy existing facilities shortfalls. As part of the Public Facilities Element, the Planning Department will work with the City Manager to identify a broad range of citywide needs (including public facilities and infrastructure, maintenance, and open space acquisition) then link these needs to existing and new potential funding sources. This includes developing a structure for linking the community financing and phasing plans to the City's Capital Improvement Program. Ultimately, the City Council could potentially make decisions on funding sources and place financing measures on the ballot for a public vote. A draft proposal for increasing the hotel room tax (Transient Occupancy Tax) from 10.5 percent to 13 percent is now under consideration for the March 2004 ballot. A portion of the added revenues could be applied to public facilities needs. A discussion of infrastructure financing related to recommendations from the Affordable Housing Task Force has been forwarded from Land Use & Housing to the Rules Committee.

Other ongoing components of the Financing Strategy include proactive legislative work and strengthened inter-agency coordination.

For additional information please contact Coleen Clementson, General Plan Program Manager at (619) 235-5216, visit our website at [www.sandiego.gov/cityofvillages](http://www.sandiego.gov/cityofvillages) or call our hotline at 619-235-5226. You can also email comments to [planning@sandiego.gov](mailto:planning@sandiego.gov).

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